Northbridge Retirement Board

September 3, 2002

Authorization for Travel and Travel-related Expenses

The Northbridge Retirement Board believes that attendance at and participation in educational conferences and seminars which address issues related to the Board's fiduciary duty and administrative responsibility for the management of the retirement system are an integral part of being a Board Member and employee. The Board encourages its members and staff to attend educational conferences and seminars to better serve the members of the retirement system.

Any Board Member or staff person who wishes to attend an educational conference or seminar must submit a Travel Authorization Request Form. Upon receiving any travel authorization request form the Board shall place said request on the agenda for the next regularly scheduled board meeting to be discussed in open session and approved by a majority vote of the Members of the Board present and voting and shall be reflected in the minutes of the meeting at which the travel request is approved. Once the Board has voted to permit attendance by Board Members or staff person at a particular conference or seminar, a brief statement describing the conference or seminar shall be entered into the minutes of the meeting following the travel. The Northbridge Retirement Board alone shall authorize to approve travel for Board Members and the staff of the Retirement Board.

Required Documentation for Reimbursement

The Northbridge Retirement Board shall pay for or make reimbursement to Board Members and the staff or the Retirement Board for all travel and lodging expenses except as specifically authorized in these regulations for expenses related to legitimate speaking engagements.

All requests for reimbursement shall be submitted on the Request for Reimbursement Form. Upon receiving any said request, the Board shall place the request on a board meeting agenda to be discussed in open session and approved by a majority vote of the Members of the board present and voting, and shall be reflected in the minutes of the meeting at which the reimbursement request is approved. All forms shall be submitted within 30 days from when the expenses were incurred. All forms shall be completed and properly approved after incurring any travel, transportation or meal or other travel-related expenses and before reimbursement takes place.

Board Members and staff persons shall be reimbursed for expenses incurred which are incidental and necessary to approved travel, provided that for any expense in excess of \$10.00 any request for reimbursement must be accompanied by an original receipt. Travel-related expenses that are under \$10.00 shall be fully described. Any travel-related expenditures which have not been properly documented or approved or are not in conformity with the Board's regulations will be rejected or adjusted. Reimbursement shall only be made to the person who actually made payment for the expense.

Travel Arrangements

The Northbridge Retirement Board's staff person is responsible for making all travel arrangements and for assisting Board Members in completing authorization and reimbursement forms. When making travel arrangements business or government rates should be secured. In the event that a Board or staff person wishes to extend his/her stay beyond that which is authorized by the Board, any additional expenses incurred as a result of the extended stay shall be the responsibility of the Board Member or staff person. If, however, an extended stay results in an overall net savings to the retirement system, such a stay may be authorized.

Transportation

The Board recognizes that various modes of transportation may be utilized dependent upon the destination and the travel habits of the Board Members and staff persons. Board Members and staff persons shall be reimbursed for the cost of transportation as noted herein. Board Members may travel to educational conferences and/or seminars via airline, train, bus or personal automobile. When traveling by airline, the Board Member or staff person must book the lowest fare available, which shall not require more than one stop each way, which shall not require the Board Member or staff person to make more than one scheduled transfer between airplanes during any such trip and which shall have reasonable departure and arrival times. When traveling by personal automobile, the Board Member or staff person shall be reimbursed for mileage consistent with approved Internal Revenue Service regulations; provided, however, that if the cost for airline transportation and/or rental car, where appropriate, is less than the cost of the reimbursement for mileage, the Board Member's or staff person's reimbursement shall be limited to the cost of airline transportation and/or rental car. Payment of airline club memberships by the Board is strictly prohibited.

The Board shall determine, on a case-by-case basis, whether a rental car is necessary and incidental to any particular Board-related travel. Any rental cars utilized must be from a national rental agency. The Board's staff person or the Board Member, as the case may be, shall negotiate the rental rate for said car. The Board shall reimburse the Board Member and/or staff person at the socalled "mid-size" vehicle rate, although the Board Member and/or staff person may upgrade the vehicle at his/her own expense. The Board Member and/or staff person shall accept the optional insurance coverage for any rental vehicle, and he/she shall be reimbursed for said expense. Any motor vehicle accidents which occur while using a rental car on Board-approved travel must be reported as soon as practicable and in writing to the proper authorities. Copies of any reports and/or documents filed in relation to said motor vehicle accident must also be filed with the Board. The Board Member and/or staff person is personally responsible for any fines or other expenses related to traffic violations associated with Board travel. All reasonable parking fees and tolls associated with Board-related travel shall be reimbursed.

Lodging

All reservations for hotel accommodations should be made in advance, utilizing the single person, standard room rate. If the Board Member or staff person is traveling with another person, any increase in cost for accommodations associated with the additional person shall not be borne by the Board. The cost for any extended stay beyond that which is authorized shall not be reimbursed by the Board. In a situation in which the cost for lodging is part of the registration fee for a conference or educational seminar, then the Board will not reimburse a Board Member or staff person for lodging. If the cost of lodging is separate and distinct from the registration fee for the conference or seminar, the Board shall reimburse the Board Member and/or staff person for the cost of said lodging at the standard room rate. If the Board Member and/or staff person elects alternative lodging at a cite not designated by the conference or seminar, the Board shall reimburse the Board Member and/or staff person in an amount not to exceed the daily standard rate as incorporated in the registration fee.

Meals

Board Members and staff persons who attend educational seminars and/or conferences shall be reimbursed for the cost of meals upon production of the appropriate receipts. The maximum daily reimbursable amount for meals is the Federal M&IE Per Diem Rates in effect when the travel took place. Domestic per diem rates are published by the General Services Administration and international rates are published by the Department of State. All per diem rates are currently available at www.dtic.mil/perdiem/ pdrates.html. In no event shall any Board Member or staff person be reimbursed for the cost of alcoholic beverages.

In a situation in which the cost of meals are included as part of the registration fee for a conference or seminar, a Board Member or staff person shall not be reimbursed for meals which are part of said package. The Board recognizes that certain educational conferences and/or seminars include the cost of some, but not all, meals. In this situation, a Board Member or staff person shall be reimbursed as identified in the preceding paragraph for meals not included in the registration fee.

Other Reimbursable and Non-Reimbursable Expenses

A Board Member or staff person may seek reimbursement for miscellaneous expenses included but not limited to gratuities paid in accordance with local custom, telephone expenses limited to Board or business-related calls, one personal telephone call per day, internet connections, charges for faxing and costs associated with the reproduction of documents. With respect to the one personal call per day limit, a Board Member or staff person who needs to utilize the telephone for an emergency related to an immediate family member may be reimbursed, at the Board's sole discretion, for additional calls. For the purpose of the preceding sentence, an "immediate family member" shall be limited to the grandparent, parent, spouse, child or sibling of the Board Member or staff person seeking the reimbursement. A Board Member or staff person shall not be reimbursed for personal expenses associated with travel, such as in-room movies, mini-bar charges, gym fees, entertainment or recreational expenses, laundry and drying cleaning or any payments for personal services except in such circumstances as the Board deems appropriate and necessary.

Cash Advances

Board Members and/or staff persons shall not receive any cash advances or preset per diem payments associated with anticipated travel-related expenses.

Board Credit Cards

The Board may obtain a credit card which may be used for the payment of approved travel-related expenses such as transportation, lodging and meals. The Board's credit card must be billed to the Board office. The Executive Director/Administrator, or his/her designee, or an authorized Board Member, as the case may be, may use the credit card to make reservations regarding Boardrelated transportation and/or lodging. Board Members and/or staff persons are authorized to use the credit card to pay for approved travel-related expenses while attending an educational conference or seminar, and must produce receipts pertaining to said credit card usage within thirty days of returning from said educational conference or seminar. The Board Member or staff person must immediately reimburse all charges that appear on the credit card monthly statement attributable to the Board Member's or staff person's usage of said credit card while attending the educational conference or seminar that are not accompanied by the appropriate receipts. Credit cards are not to be used to pur chase supplies or other items that the Board, the Board Members or the Board's staff use on a regular basis and which can be readily anticipated and purchased by way of a competitive process. The Board strictly prohibits personal use of a board credit card.

Personal Travel Combined with Board-related Travel

Any personal travel by a Board Member or staff person which is combined with Board-related travel must be clearly identified and paid for by the Board Member or staff person who undertakes said travel. Travel expenses incurred by any individual, other than an approved Board Member or staff person, who accompanies the Board Member or staff person shall be considered personal travel and in no event shall be reimbursed by the Board. As previously noted in these regulations, if the combination of personal travel and Board-related travel result in a net savings to the Board, due to a cost reduction in either transportation or lodging, then the costs of transportation and/or lodging associated with said personal travel shall be reimbursed by the Board.

Payments or Reimbursements for Expenses by Third Parties

A Board Member or staff person is strictly prohibited from accepting or receiving anything directly or indirectly of substantial value from any person, firm, partnership or other entity which may be reasonably expected to seek to do business with or is seeking to do business with or presently is doing business with the Board or any person, firm or other entity that solicits or makes referrals or which may be reasonably expected to solicit or make referrals of any client on behalf of such a person, firm, partnership or other entity.

If a Board Member or staff person has been invited to speak at an educational conference or seminar, and it is the common practice of the educational conference or seminar to have outside speakers address the conference or seminar attendees, and if the presentation by the Board Member or staff person is in connection with their respective positions and is intended to

significantly contribute to the conference or seminar, and the presentation by the Board Member or staff person is formally scheduled to appear on the conference or seminar agenda, and the Board approves said travel, then the Board may accept reimbursements from a third party to cover the necessary Travel-related costs of such speaking engagements. A Board Member or staff person may not receive an honorarium or any other form of compensation for speaking at an educational conference or seminar.

Violation of these Guidelines or Board Travel Regulations

Any person or entity that violates these Guidelines shall be deemed to have violated the provisions of 840 CMR 17.00 and shall be subject to removal as a qualified investment manager or consultant pursuant to 840 CMR 17.04(10). In addition, the commission shall not grant an exception pursuant to 840 CMR 26.04 if any person or entity that has violated these guidelines is the subject of the filing pursuant to those provisions.